



# Empowering Success: Russellville City Schools' Inspiring Journey to Boost Reading Skills Amidst Diversity

Dear Readers.

Welcome to our story, a story of determination, resilience, and teamwork that has propelled Russellville City Schools to new heights in its reading program. In the face of various challenges, this story unveils the power of effective practices, unwavering commitment, and the crucial role of learning and growth in shaping a brighter future for our students.

#### The Genesis: A Humble Beginning

Our story commences with the earnest efforts of Russellville City Schools, who, like many schools and districts, began their reading program with conventional methods. Traditional textbooks, routine exercises, and a one-size-fits-all approach were the bedrock of instruction. While these practices laid the foundation, it was evident that change was essential to meet the diverse needs of our students and ensure their reading success. While our teachers were working extremely hard, we were not seeing the results that all students deserve. We had to learn to be more effective and efficient with our instruction.

### Setting the Stage: A Community United in Change

Russellville City Schools took on a range of challenges with determination. We established a "No Excuses" mindset. We had seen an increase in the number of Hispanic students and English Language Learners (ELLs) for several years. And while these students played a big part, they're not the whole story. The district's commitment to inclusion meant tackling a mix of obstacles, including a significant number of students of poverty and the intricacies of teaching reading effectively.

### **Seeds of Change: Fostering Diversity Through Teamwork**

The seeds of transformation were sown through a strong commitment to diversity. It became clear that inclusivity went beyond just words—it needed an understanding, culturally-sensitive approach intertwined with a comprehensive approach to teaching. The district brought teachers together for planning sessions, creating a space to share ideas, pool resources, and develop strategies tailored to different students' needs.

At the heart of this transformation were the principals, assistant principals, and instructional coaches who played an active role in meetings and discussions. They were present daily in the classrooms. Their collective presence not only added credibility but also created a shared purpose that echoed throughout the school community. This commitment to collaboration and professional learning was a cornerstone of the journey. Principal leadership was the game-changer.

#### **Confronting the Brutal Reality: Data-Driven Instruction**

In the quest for progress, Russellville City Schools took a bold step by **confronting the brutal reality** of their reading program and classroom instruction. We had to learn that it was OK to be honest with each other. The district embraced data-driven instruction, where each data point became a compass guiding the way forward. This methodical approach allowed educators to identify strengths and areas needing improvement with more accuracy. It was through this unflinching confrontation that the district could pave the way for targeted interventions and personalized instruction.

## **Purposeful Planning: The Blueprint for Success**

The journey toward success was underpinned by purposeful planning. Educators embarked on a meticulous process, crafting plans that detailed each step of the reading program. These plans weren't mere documents; they were roadmaps infused with collective efficacy—the unwavering belief that together, as a united educational community, they could achieve remarkable outcomes. I can't express enough how powerful this belief became in our schools. It was like magic when this belief slowly permeated the schools. No one can tell you when it happened. It just evolved through leadership and teacher commitment. Each success led to a stronger belief.

#### Training in the Science of Reading: Unlocking Potential

Russellville City Schools recognized that in order to truly empower their students, educators needed the right tools. The district invested in training, particularly the science of reading (SOR) through the Language Essentials for Teachers of Reading and Spelling (LETRS) training for every K-5 teacher. This training illuminated the intricacies of reading instruction, providing educators with a deeper understanding of effective methodologies.

What many educators with an ELL population do not understand is that great reading instruction is the best EL instruction. Russellville City Schools had to learn this for ourselves, but in our search for great EL instructional practices we learned that good EL strategies are very similar to the strategies and instructional practices learned throught SOR training. Training in SOR gave our teachers and coaches the knowledge needed to improve learning for our ELL students as it did for all students.

# **Overcoming Challenges: Triumphing Together**

The journey forward was filled with challenges, each needing a specific solution. The lack of clear strategies for ELLs' needs was a hurdle. The student-teacher ratio was less than ideal especially for EL instruction. Some teachers were scared because they didn't have the knowledge needed which led to some being resistant to change, and the journey to see results required persistent effort. Additionally, the significant number of other students who were at-risk added another layer of complexity.

To address these challenges, Russellville City Schools needed to hire more bilingual teachers and aides. We also set up a comprehensive coaching system. Experienced mentors provided personal guidance, observed classrooms, and led group sessions to share effective strategies. This cooperative approach empowered teachers to overcome their resistance, refine their teaching methods, and meet the diverse spectrum of students' needs. The dedication to professional development was evident as educators embraced learning opportunities and worked collaboratively to overcome hurdles.

#### A Symphony of Success: Data that Resounds

The culmination of these collective efforts was evident in the data. State test scores improved, a testament to the commitment of teachers, students, and the broader school community. The notable growth in language proficiency among ELLs and diverse learners, and the significant increase in reading proficiency showcased the power of teamwork, coaching, and the shared determination to overcome challenges. In 19-20, 51.1% of ELL students in grades K-5 met their target benchmarks on ACCESS. In 21-22, 80% of those students in the same grade span met their ACCESS target benchmark. On our state assessments, students at Russellville Elementary School moved from 42.5% proficient on the ELA portion of the state assessment, to 57% proficient in 22/23. The most impressive gains came in 3rd grade reading where students went from 37% proficient in 2021 to 67% proficient in 2023.

# **Continuing the Journey: The Road Ahead**

As we reflect on this remarkable journey, we're reminded that success is an ongoing endeavor. The strides made by Russellville City Schools serve as a foundation for continued growth and improvement. The lessons learned from embracing diversity, working collectively, fostering an environment of continuous learning, dedicating to professional development, and harnessing the power of data-driven instruction will undoubtedly guide the path ahead.

We invite you to take inspiration from this narrative. Let it serve as a reminder that challenges, though daunting, can be overcome through collaboration, unwavering dedication, and a commitment to constant improvement. Just as Russellville City Schools has emerged stronger and more inclusive, so too can schools everywhere work towards a brighter future for their students.

With unwavering commitment,

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Writing assisted by the power of Al:ChatGPT3.5